2019 Annual Report

contents

4-5 Our Mission & Letter from the President
6-7 PHS at 200: A Shared Vision
8-9 Vision2027 Strategic Planning Process
10-11 Strategic Pillars
12-13 Growing Audiences and Delivering Impact
14-17 Impact Priorities
18-21 Places and Faces of PHS
22-23 PHS Impact By the Numbers 2019
24 Consolidated Statement of Activities
25 Board of Directors and Executive Team
26-27 Acknowledgements
28-37 Contributors

Cover: Visitors to the PHS Rittenhouse Flower Market.
Facing Page: The Azalea Garden, a PHS public landscape.
The Pennsylvania Horticultural Society connects people with horticulture, and together we create beautiful, healthy and sustainable communities.
At PHS, we believe that people cultivating gardens can transform our world for the better. We call this gardening for the greater good.

I rarely experience a day that does not include a thought or conversation about a pressing issue threatening the health and well-being of people and our environment. At PHS, we believe that people cultivating gardens can transform our world for the better. We call this gardening for the greater good. And we believe that it is more important now than ever.

PHS has decades of experience making positive impact happen. You see this in the more than 200 neighborhoods where we work with residents to plant trees, sustain community gardens, and clean and green vacant lots. We have transformed more than a third of Philadelphia’s vacant lots into positive drivers of community health and a path to employment for more than 100 returning citizens. We have trained 5,000 volunteer Tree Tenders and work with them each year to plant 9,000 trees across our region. In 2019, we completed restoring 1,000 acres of tree cover along watersheds. The 125 community gardens in our network are growing more stable and have never been more important to the fabric of the city than they are today.

We are keenly aware of the beauty that the gardeners we serve create every day at home. PHS reaches hundreds of thousands of gardeners every year through the Philadelphia Flower Show, our McLean Library and education programs, and our network of public gardens and landscapes. We are committed to inspiring and equipping these gardeners with the knowledge they need to turn their home gardens into forces for social and environmental good.

In this year’s report, we describe the process we undertook in 2019 to define our vision and what impact we want to be making in the world leading up to our 200th anniversary in 2027. This vision and strategic plan are fueling us as we move forward to unlock the power of horticulture to improve the health and well-being of all of us.

We know that horticulture can be a powerful tool to address the challenges that face our region and world. To maximize our impact, we need to build a PHS community that welcomes and invites everyone in this region to contribute their time, passion, and financial support to our cause. I hope you will remain part of this community and invite others to join. Thank you for investing in this essential work that impacts so many.

Sincerely,

Matt Rader
PHS President

Facing Page: PHS members at the annual Plant Dividend.
We envision a world where cultivating plants is seen as essential to life.

We see a world where everyone appreciates the joy of plants and gardens in their daily lives.

We will awaken people to the transformative power of horticulture as a tool of social change.
We will use horticulture to cultivate social connection, livable environments, healthy food, and economic opportunity.

Across the region and the nation, PHS will be regarded as a thought leader and an agent of change, and people of all ages and backgrounds will join us in our cause.

Clockwise from left: A PHS Gardening Contest entrant who grows new plants by propagation and seed-saving shows off his seedlings; Gardeners who participated in the 2019 Community Gardens Day; Awbury Arboretum’s community garden was selected as one of the finalists in the People’s Choice Award in the 2019 Gardening and Greening Contest; Plant swaps are a popular event at the PHS Pop Up Gardens.
Our strategic planning process was underpinned by three criteria or lenses through which we examined current activities, evaluated opportunities to expand and grow, and ultimately determined the most compelling areas of focus. We asked ourselves and our stakeholders:

- What are the unmet social, environmental, economic, and other needs in our region?
- Can horticulture be harnessed as a solution to these needs?
- Are there supporters willing to invest in our solutions and the impact we make?

A large and comprehensive stakeholder engagement effort was integral to answering these questions. We conducted an internal program audit and review with our staff, and convened working groups and advisory committees of staff, board, and external partners to guide our thinking. We also launched a large public outreach and engagement campaign in the spring and summer of 2018, and followed it with a targeted series of focus groups and quantitative research.
Top: “Garden to Vase” workshop at PHS Meadowbrook Farm.

Bottom, left to right: Harvest from a community garden; PHS Rittenhouse Flower Market.
Strategic Pillars

The planning process culminated in a series of organization-wide conversations through which we developed our long-term strategy, comprised of three pillars. Each pillar is a unique change priority that PHS will pursue through 2027.

1 Create a Culture of Innovation and Accountability

- Focus all our work on activating horticulture to advance four impact priorities: creating social connection, livable environments, healthy food access, and economic opportunity.
- Build a single framework for impact and business performance, rigorously assess all activities, and transform/eliminate activities that do not deliver on at least two priorities.
- Become a place where entrepreneurialism thrives and fiscal responsibility is the norm; establish a new opportunity evaluation process that reviews potential projects and programs on consistent criteria.
- Establish credibility as a must-have partner for our impact priorities; partner with research institutions and universities to measure and analyze impact.
2 Onboard and Activate Agents of Change

- Embrace diversity, equity, and inclusion to build a staff, governance team, membership, and audience that reflects the communities we serve.
- Establish a PHS philosophy of horticulture that inspires people and supports our impact priorities – and advance it through the Flower Show, public landscapes, and education.
- Build and engage an audience committed to our cause and actively support it with time, money, and passion.
- Build partnerships with businesses and institutions to advance our cause.

3 Implement a New Model of Urban Greening at Scale

- Unify and refine existing greening programs to support new, place-based model that delivers on all four impact priorities.
- Lead a limited number of large-scale advocacy and education projects that advance our impact priorities at the civic level.
- Expand/deepen reach to new places beyond the city of Philadelphia as impact need and business opportunity allow.
Growing Audiences and Delivering Impact

To better serve our communities and increase our impact, PHS will re-orient its work within four major programmatic areas:

Healthy Neighborhoods
PHS recognizes neighborhoods as vital partners in making impactful change for people. PHS will develop a place-based urban greening model that targets its extensive suite of programs – community gardens, trees, vacant land management, and green stormwater infrastructure – in distinct neighborhoods, informed by specific community needs. Over the long-term, PHS will work with academic and research institutions to document the impacts of these programs on health and well-being.

Gardener Engagement
Home gardeners have long understood the power of horticulture to make transformative change. Through a new Gardener Engagement initiative, PHS will create a movement among backyard gardeners by convening collective action projects and by equipping them with the knowledge and tools they need to make a difference through their own gardening activities.
Public Horticulture

PHS will elevate and integrate its public landscapes and public gardens – from Meadowbrook Farm in Abington, PA to the PHS-maintained spaces along the Benjamin Franklin Parkway, at the Philadelphia Navy Yard and along Columbus Boulevard – into examples of horticultural excellence where visitors can find inspiration and learn about best practices in gardening. This vast network of public spaces will serve our region in more visible ways while embodying the potential of horticulture to drive change, providing inspirational places for community members to volunteer, connect, and learn.

Shows and Events

The Philadelphia Flower Show will continue to be an integral part of our future. PHS will leverage the Flower Show as the nation’s leading showcase for “gardening for the greater good,” inspiring both the “plant-curious” and expert gardeners alike to put horticulture to work for good in their backyards and in their communities. Beyond the Flower Show, we will launch other events and shows locally and outside the region to bring the joy and benefits of gardening to new audiences and motivate them to join our cause.
Impact Priorities

Increasing Access to Healthy Food

The ability to provide oneself, one’s family, and one’s community with fresh and healthy food is a basic human right. Yet, lack of healthy food access – and security – remains a pressing problem in our region: more than 21% of Philadelphians are currently food insecure. This condition differs from neighborhood to neighborhood, making it imperative that we equitably increase access to fresh, healthy food.

With renewed focus and clarity of purpose, PHS will use horticulture to expand access to fresh food and knowledge of how to grow it through our system of Community Gardening programs, our engagement with home gardeners, and our extensive network of public gardens and landscapes.

Together, these impact priorities are critical to the health and well-being of individuals and neighborhoods in the Greater Philadelphia region and beyond.

PHS has invested in community gardens for more than 40 years. Since 2006, PHS has served 125 gardens annually with seedlings and supplies to grow tens of thousands of tons of fresh, organic fruits and vegetables to share with neighbors and families in need.
Creating Healthy Living Environments

The Greater Philadelphia region is heavily urbanized, and it continues to experience significant growth, development, and environmental change. Safe, beautiful, environmentally sound streets and public spaces are fundamental to the quality of life for residents and contribute greatly to people’s health and well-being. From planting street trees and greening vacant land to engaging people in gardening their front yards, PHS will enable community-driven change through education and hands-on support. PHS will concentrate efforts on those people and places that have suffered ongoing neglect to ensure that everyone enjoys the benefits of a high quality, livable environment.

PHS’s LandCare program currently cleans and greens 12,000 vacant lots in Philadelphia. This work has been shown to decrease gun violence by 29% and feelings of depression by 69% for residents within a 5-minute walk of a PHS LandCare lot.

Facing Page: Healthy foods grown in Queen Village Community Garden.

This Page, left to right: PHS LandCare sites in the region; Residents enjoying a lot that was cleaned, greened and maintained by PHS LandCare.
Building Deeper Social Connections

It is no secret that person-to-person contact is an essential component to improved health and safety – it has even been linked to living longer. And yet, individuals are suffering from increased feelings of isolation and loneliness.

Our findings indicate that there is a strong desire to participate in community-driven initiatives that bring people closer together. PHS will build deeper social connections between people through gardening, incorporating collective action, community development, and outreach to build trust and bridge gaps among neighbors and between communities.

Ten thousand square feet of underutilized open space in Bensalem was filled this past summer with corn, beans, squash, ajices (small sweet peppers) and much more. Our Lady of Fatima community garden serves Central American immigrants, many of whom grew up gardening with their families in Mexico, Guatemala, Puerto Rico, Ecuador, El Salvador, and Honduras and have settled in the Bensalem area.

Below, left and right: Working with PHS and Catholic Social Services community gardeners at Our Lady of Fatima Community Garden in Bensalem celebrated the opening with a ribbon-cutting. A growing number of families are gardening in this newly created space.
Growing Economic Opportunity

Just as horticulture can be a powerful tool to strengthen neighborhoods and social connection, so too can it offer a path to growing economic opportunity through workforce development, especially for underserved individuals and communities.

With the unmet need for labor in all sectors of the horticultural industry forecasted to increase over time, we see opportunities to train and place significant numbers of workers in jobs, with an emphasis on those workers who need them most, including the recently incarcerated. PHS will seek to play a central role in preparing people to take advantage of new careers in this emerging sector.

Measuring Success

To understand our progress in executing our vision and strategy, PHS will develop processes to monitor and evaluate impact, engagement, and financial performance, through new performance management systems and organizational dashboards, and adjust course as needed. We will also seek to partner with renowned academic research institutions, such as the University of Pennsylvania and Temple University, to launch formal research studies that evaluate the external impact of PHS initiatives.

Cultivating Sustainable Support

Our impact is made possible by the generous financial support of individuals, foundations, and government entities. Yet, like many non-profits, we also rely heavily on our own investment activities and must raise revenue from new sources each year to sustain our work. Cultivating and growing our audience into a larger, more engaged community of people with a shared passion for the greater good will be critical to realizing our vision. With more people supporting our impact, we will be able to fund ongoing services for the community that we all value – like planting trees or supporting community gardens.

To learn more about this essential work, please contact Nancy Boutté Finn, Chief Development Officer, at nfinn@pennhort.org

Below: PHS LandCare creates healthy living environments and strengthens social connections.
Places and Faces of PHS

Top: PHS Tree Tenders partner with local communities to increase the tree canopy of the Greater Philadelphia region.

Bottom, left to right: PHS brought “Flower Power” to the city as part of its Bloom Philly promotion before the 2019 PHS Philadelphia Flower Show; Visitors enjoying the 2019 Flower Show.
Top, left to right: A plant swap at the PHS Pop Up Garden at uCity Square; Gardeners receiving plants at a PHS City Harvest distribution day.
Bottom: People enjoying the gardens that PHS maintains at the Rodin Museum on the Benjamin Franklin Parkway.
Above: The PHS Members’ Plant Dividend drew more than 1,000 people out on a sunny Saturday to select their free plants and learn gardening tips from PHS experts.
Top, left to right: Proud graduates of PHS Roots to Re-entry; PHS Green City Teachers fall training, the first session of the five-part class. Bottom: JP Morgan Chase volunteers lent a helping hand at the Growing Together Garden in Grays Ferry.
THE PHS COMMUNITY IS COMPOSED OF OVER 300,000 PEOPLE INCLUDING:

- **18,700** PHS member households
- **245,000** Philadelphia Flower Show visitors
- **95,000** Pop Up Gardens guests
- **5,500** PHS Meadowbrook Farm visitors
### INCREASE ACCESS TO FRESH FOOD

<table>
<thead>
<tr>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>127</td>
<td>PHS supported community gardens donating fresh produce</td>
</tr>
</tbody>
</table>

### CREATE HEALTHY LIVING ENVIRONMENTS

<table>
<thead>
<tr>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>252</td>
<td>neighborhoods throughout the region served by PHS greening projects</td>
</tr>
<tr>
<td>1.5 million</td>
<td>residents living within 5 minutes of PHS greening projects</td>
</tr>
</tbody>
</table>

### BUILD DEEPER SOCIAL CONNECTIONS

<table>
<thead>
<tr>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>2,805</td>
<td>engaged volunteers</td>
</tr>
<tr>
<td>268</td>
<td>PHS supported neighborhood groups working to green their communities (this includes Community LandCare, Community Garden, and Tree Tenders groups)</td>
</tr>
</tbody>
</table>

### GROW ECONOMIC OPPORTUNITY

<table>
<thead>
<tr>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>30</td>
<td>graduates of PHS workforce development programs</td>
</tr>
<tr>
<td>50</td>
<td>local greening contractors employed including 22 minority- or women-owned contractors</td>
</tr>
</tbody>
</table>
## Consolidated Statement of Activities

For the Years Ended June 30, 2019 and 2018

**Audited**

<table>
<thead>
<tr>
<th>Revenue and Support</th>
<th>Without Donor Restriction</th>
<th>With Donor Restriction</th>
<th>2019 Total</th>
<th>2018 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earned revenue</td>
<td>$ 13,280</td>
<td>51.2%</td>
<td>–</td>
<td>$ 13,280</td>
</tr>
<tr>
<td>Contributions</td>
<td>$ 7,277</td>
<td>28.1%</td>
<td>$ 1,801</td>
<td>$ 9,078</td>
</tr>
<tr>
<td>Membership</td>
<td>$ 1,458</td>
<td>5.6%</td>
<td>–</td>
<td>$ 1,458</td>
</tr>
<tr>
<td>Net investment activity</td>
<td>$ 756</td>
<td>2.9%</td>
<td>$ 989</td>
<td>$ 1,745</td>
</tr>
<tr>
<td>Net assets released</td>
<td>$ 3,169</td>
<td>12.2%</td>
<td>$(3,169)</td>
<td>–</td>
</tr>
<tr>
<td>Insurance Settlement Proceeds</td>
<td>–</td>
<td>0.0%</td>
<td>–</td>
<td>$ –</td>
</tr>
<tr>
<td><strong>Total Revenue and Support</strong></td>
<td><strong>$ 25,940</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>$(379)</strong></td>
<td><strong>$ 25,561</strong></td>
</tr>
</tbody>
</table>

**Expenses**

<table>
<thead>
<tr>
<th>Expense</th>
<th>Without Donor Restriction</th>
<th>With Donor Restriction</th>
<th>2019 Total</th>
<th>2018 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Flower Show</td>
<td>$ 10,187</td>
<td>37.7%</td>
<td>–</td>
<td>$ 10,187</td>
</tr>
<tr>
<td>Greening</td>
<td>$ 11,258</td>
<td>41.6%</td>
<td>–</td>
<td>$ 11,258</td>
</tr>
<tr>
<td>Education</td>
<td>$ 1,549</td>
<td>5.7%</td>
<td>–</td>
<td>$ 1,549</td>
</tr>
<tr>
<td>Development</td>
<td>$ 2,868</td>
<td>10.6%</td>
<td>–</td>
<td>$ 2,868</td>
</tr>
<tr>
<td>Meadowbrook Farm</td>
<td>$ 1,193</td>
<td>4.4%</td>
<td>–</td>
<td>$ 1,193</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$ 27,055</strong></td>
<td><strong>100.0%</strong></td>
<td>–</td>
<td><strong>$ 27,055</strong></td>
</tr>
</tbody>
</table>

| Change in net assets before change in pension benefit obligation | $ (1,115) | – | $(379) | $(1,494) | $ 1,864 |
| Change in Pension Benefit Obligation                           | $ (514)   | – | –      | $(514)    | $ 502   |
| Change in net assets                                           | $ (1,629) | – | $(379) | $(2,008) | $ 2,366 |

A copy of the printed consolidated financial statements will be provided on request. Values in thousands.
2020 Board of Directors and Executive Team

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Jason E. Vermillion, *PHS Vice-Chair*
Loree Jones, *PHS Vice-Chair*
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Helen Horstmann
James Jolinger
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Molly Morrison
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Robin Potter
John Soroko
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Angela Val
Charlie Wilmerding
Maria Wing
Matt Rader

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*Vice President, Public Horticulture*
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*Chief Development Officer*
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*Vice President, Marketing and Communications*
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*Vice President, Chief of Shows & Events*
Julianne Schrader Ortega
*Vice President, Healthy Neighborhoods*
Jimmy Owens
*Vice President, Business Development*
Lisa Stephano
*Chief Marketing Officer*
Tamela Vieira
*Chief Financial and Administrative Officer/Board Treasurer*

Acknowledgements

Thank you from all of us at PHS. Your support allows us to help improve the health and well-being of the Philadelphia region.

From small, one-time donations to major transformational gifts, PHS is grateful to the individuals, institutions, family foundations, corporations, and government agencies that allow us to carry out our work.

In 2019, PHS launched the Community Gardens Giving Circle, bringing together a group of donors to collectively fund three years of investments in our work with fifty community gardens located in every corner of Philadelphia. The Leslie Miller and Richard Worley Foundation contributed the lead gift for this initiative, which was built on by individual donors to reach a $600,000 fundraised total. This allowed PHS to immediately re-invest in delivering the programs upon which communities throughout our region depend, and to ensure that community gardens continue to anchor Philadelphia neighborhoods for generations to come.

Other major gifts allowed us to create a comprehensive tool library, make continual improvements to the Rodin Museum garden, design a series of pilot programs to engage home gardeners, and install pollinator gardens on vacant lots.

Whether large or small, every contribution is critical to PHS’s ongoing financial stability, and is an indication of the value our region places on horticulture as a tool to advance economic opportunity, create stronger social connections, increase access to fresh food, and create livable environments. Thank you to everyone who believes in this work and in the unique ability of PHS to carry it out successfully.

Left: A PHS public landscape at the Philadelphia Navy Yard.
PHS would like to thank the following PHSVision2027 committee members for their support and encouragement:

**PHSVision2027 Steering Committee**
- Don Fox
- Keith Green
- Christine Henisee
- Adam Hill
- Joan Kapcyznski
- Mark Kerschner
- Casey Kuklick
- Sam Lemheney
- Tracy Maeter
- Margaret McCarvill
- Julianne Schrader Ortega
- Robin Potter
- Matt Rader
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- Teri Scott
- Patricia Smith
- Lisa Stephano
- Liane Sullivan
- Reggie Thomas
- Jason Vermillion
- Tamela Vieira
- Ken Wood
- Charlie Wilmerding

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- Carrie Borgenicht
- Atif Bostic
- Pam Bridgeforth
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- Erich Enns
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- Joe Schiavo
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- Don Slater
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- Bill Thomas
- Sharon Turner
- Rachel Valletta
- Susan Wachter
- Amanda Wagner
- Roland Wall
- Noelle Warford
- Katy Moss Warner
- Cathy Weiss
- Susan Weissman
- Anne Wilmerding
- Beverly Woods

**PHS Staff:**
- Jeff Barg
- Leigh Ann Campbell
- Jenny Rose Carey
- Tammy Leigh Dement
- Dana Dentice
- Janet Evans
- Jacqueline Fisher
- Guina Hammond
- Sam Keitch
- Lauren Medsker
- Zach Popkin
- Justin Trezza
Contributors

PHS is grateful to the following individuals and organizations for their generous gifts and pledges received between July 1, 2018, and June 30, 2019. Many thanks to all supporters, friends, and volunteers who make the work of PHS possible.

$250,000+
City of Philadelphia – Division of Housing & Community Development
Nancy Frederick & William H. Frederick, Jr.*
Estate of Edward R. O’Brian
Pennsylvania Department of Environmental Protection
Philadelphia Water Department
Subaru of America, Inc.

$100,000 - $249,999
Anonymous
Aetna
Bank of America
Bartlett Tree Experts
City of Philadelphia – Department of Parks & Recreation
City of Philadelphia – Department of Prisons
The Leslie Miller & Richard Worley Foundation
National Fair Housing Alliance
PECO
The William Penn Foundation
Robin M. Potter & Dr. Peter G. Gould
Rockefeller Philanthropy Advisors
Wexford Science & Technology

$50,000 - $99,999
Aqua Pennsylvania
Belgard
Carolyn & Joseph Evans
Green Mountain Energy
Lisa D. Kabnick & John H. McFadden
Main Line Health System
Malfe Foundation
The McLean Contributionship
Penn Treaty Special Services District
Philadelphia Works
Leo & Peggy Pierce Family Foundation
Estate of David A. Stevens
United Healthcare
United States Department of Agriculture
Xfinity

$25,000 - $49,999
AARP
Accenture LLP
ACME
Arbor Day Foundation
Georgina M. Bissell
Laura & William C. Buck
Democratic National Committee
Hartley Botanic
Ketel One Botanical
Larking Hill Foundation
Margaret McCarville & Steve Amadio
Morgan Lewis
The Panaphil Foundation
Pew Center for Arts & Heritage
PNC Wealth Management
Margaret M. Sadler
STIHL
TD Bank
Teresa & Ken Wood

$10,000 - $24,999
Anonymous (3)
Andersen Windows
Janet & Jim Averill
Mr. & Mrs. Robert A. Bartlett, Jr.
Bath Saver, Inc.
Bennett Family Foundation
Joann & Gene Bissell
Jean G. Bodine
Mr. & Mrs. Bruce M. Brown
Camden County Municipal Authority
Jenny Rose & Gus Carey
Chanticleer Foundation
The CHG Charitable Trust
CHOP
Comcast
The Connelly Foundation
Cruise Planners
Cutco
Julia & David Fleischner
Lisa M. Gemmill
Global Home Incorporated
Laura & Jack Gregg
Janet F. Haas & John Otto Haas
Martha Hamilton Morris & I. Wistar Morris 3rd
The HBE Foundation
Homespire Windows and Doors
Dr. Helen M. & Mr. John F. Horstmann
The Jersey Cape
KIND Snacks
LeafFilter Gutters
Jeanette Lerman-Neubauer & Joe Neubauer
Ann & Charles N. Marshall
Merck Family Fund
Barbara & Howard Meyers
Mid-Atlantic Waterproofing
Leo Model Foundation
The New Jersey Shore
New York’s Best Experiences
Outside Unlimited Snow Removal, LLC
The William Penn Foundation
Special Gifts Program
Pennsylvania Department
of Conservation &
Natural Resources
Jane G. Pepper
The Philadelphia Foundation
Philadelphia Phillies
Powerhome Remodeling
Radnor Financial
Advisors, LLC
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Science Center
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United Way of Greater
Philadelphia & Southern
New Jersey
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Convention Board
Verizon Fios
A. Morris Williams, Jr. *
Constance & Sankey Williams *
Willis Towers Watson
Anne & Charlie Wilmerding *
Diana & William* Wister

$5,000 - $9,999
Anonymous (3)
6abc/WPVI-TV
Carolyn R. Aller *
AON Benfield
Aramark
AQUA
Ballard Spahr LLP
PIDC/The Navy Yard
Matthew Rader & Michael Smith

Ann & Frank Reed
Melissa & Hank Reichner
Republic Bank
Joan & Tim Riddle
Pat & Scott Sanders
Bonnie & Peter Schorsch
Patricia L. Smith, Esq. & Elbert Sampson
June & Henry B. du Pont Smith
Mr. & Mrs. John J. Soroko
Sidney & Stewart Spahr
Mr. & Mrs. James Bennett Straw
Mr. & Mrs. Fairman R. Thompson
Nancy Townsend
Kathy Tracy, DVM
Urban Engineers, Inc.
Dr. Ann F. Van Sant
Visit Philadelphia
Margaret & Robert Wallis
Susan & Peter Wilmerding

$1,000 - $2,499
Anonymous
1919 Investment Counsel
Cynthia & Pierce Archer
Ann & Joe Armstrong
Barbara & Theodore Aronson
Director's Grant Program of the Barra Foundation, Inc.
Martha & Alexis Barron
Bartlett Tree Experts
Elyse & Max Berger
Charlotte C. Betancourt
Jane & Jack Blandy
Julie Blank
Elizabeth Block
Mr. & Mrs. Edward T. Borer

Brandywine Global Investment Management, LLC
Naomi & Stephen Breman
Laura L.T. Bullitt
Andrew Bunting
Valerie & William Burgess
Nancie & Ted Burkett
Mr. & Mrs. John E. Burrows, Jr.
Susan & R. Kent Cadwalader
Patricia A. S. Carson
Susan W. Catherwood & Cummins Catherwood, Jr.
Cedar Park Neighbors
Marci & Ian Comisky
Herbert D. Condie, Jr. Family Foundation
Albert J. Coralluzzo
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Rona Satten  
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*1827 Society members  
*Deceased

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Below and Facing Page: PHS staff volunteered at Share Food Program of Philadelphia as part of Values Day.